

# ÉCOLE POLYTECHNIQUE FÉDÉRALE DE LAUSANNE

College of Management of Technology

MGT-626 CONCEPTS IN OPERATIONS, ECONOMICS AND STRATEGY (PROF. WEBER)

## Problem Set 3

Spring 2014

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**Due:** Friday, March 7, 2014

**Problem 3.1 (Cournot Oligopoly)** In a market where all  $N \geq 2$  firms are offering homogeneous products, the evolution of the “sticky” market price  $p(t)$  as a function of time  $t \geq 0$  is described by the IVP

$$\dot{p}(t) = f(p(t), u^1(t), \dots, u^N(t)), \quad p(0) = p_0,$$

where the initial price  $p_0 > 0$  and the continuously differentiable excess demand function  $f : \mathbb{R}^{1+N} \rightarrow \mathbb{R}$  are given, with

$$f(p, u^1, \dots, u^N) = \alpha \left( a - p - \sum_{i=1}^N u^i \right).$$

The constant  $\alpha > 0$  is a given adjustment rate, and  $a > 0$  represents the known market potential. Each firm  $i \in \{1, \dots, N\}$  produces the output  $u^i(t) \in \mathcal{U} = [0, \bar{u}]$ , given the large capacity limit  $\bar{u} > 0$ , resulting in the production cost

$$C(u^i) = cu^i + \frac{(u^i)^2}{2},$$

where  $c \in [0, a)$  is a known constant. Given the other firms' strategy profile  $u^{-i}(t) = \mu^{-i}(t, p(t))$ ,  $t \geq 0$ , each firm  $i$  maximizes its infinite-horizon discounted profit,

$$J^i(u^i) = \int_0^\infty e^{-rt} (p(t)u^i(t) - C(u^i(t))) dt,$$

where  $r > 0$  is a common discount rate.

- (i) Formulate the differential game  $\Gamma(p_0)$  in normal form.
- (ii) Determine the unique Nash equilibrium  $u_0$  (together with an appropriate initial price  $p_0$ ) for a ‘static’ version of this Cournot game, where each firm  $i$  can choose only a constant production quantity  $u_0^i \in \mathcal{U}$  and where the price  $p_0$  is adjusted only once at time  $t = 0$  and remains constant from then on.
- (iii) Find a symmetric open-loop Nash equilibrium  $u^*(t)$ ,  $t \geq 0$ , of  $\Gamma(p_0)$ , and compute the corresponding equilibrium turnpike  $(\bar{p}^*, \bar{u}^*)$ , namely, the long-run equilibrium state-control tuple. Compare it to your solution in (i), and explain the intuition behind your findings.
- (iv) Find a symmetric Markov-perfect (closed-loop) Nash equilibrium  $\mu^*(t, p)$ ,  $(t, p) \in \mathbb{R}_+^2$ , of  $\Gamma(p_0)$ , and compare it to your results in (iii).
- (v) How do your answers in parts (ii)–(iv) change as the market becomes competitive, as  $N \rightarrow \infty$ ?

**Problem 3.2 (Duopoly Pricing Game)** Two firms in a common market are competing on price. At time  $t \geq 0$ , firm  $i \in \{1, 2\}$  has a user base  $x_i(t) \in [0, 1]$ . Given the firms' pricing strategy profile  $p(t) = (p^i(t), p^j(t))$ ,<sup>1</sup>  $t \geq 0$ , this user base evolves according to the ODE

$$\dot{x}_i = x_i(1 - x_i - x_j)[\alpha(x_i - x_j) - (p^i(t) - p^j(t))], \quad x_i(0) = x_{i0},$$

where  $j \in \{1, 2\} \setminus \{i\}$ , and the initial user base  $x_{i0} \in (0, 1 - x_{j0})$  is given. Intuitively, firm  $i$ 's installed base increases if its price is smaller than  $\alpha(x_i - x_j) + p^j$ , where the constant  $\alpha \geq 0$  determines the importance of the difference in installed bases as 'brand premium.' For simplicity, assume that the firms are selling information goods at zero marginal cost. Hence, firm  $i$ 's profit is

$$J^i(p^i | p^j) = \int_0^\infty e^{-rt} p^i(t) [\dot{x}_i(t)]_+ dt,$$

where  $r > 0$  is a given common discount rate.

- (i) Formulate the differential game  $\Gamma(x_0)$  in normal form.
- (ii) Show that any admissible state trajectory  $x(t)$  of the game  $\Gamma(x_0)$  moves along the curve  $\mathcal{C}(x_0) = \{(x_1, x_2) \in [0, 1]^2 : x_1 x_2 = x_{10} x_{20}\}$ .
- (iii) Show that an open-loop state-control trajectory  $(x^*(t), p^*(t))$  in the game  $\Gamma(x_0)$  is characterized as follows.
  1. If  $x_{10} = x_{20}$ , then  $p^*(t) \equiv 0$  and  $x^*(t) \equiv x_0$ .
  2. If  $x_{i0}^* > x_{j0}^*$ , then  $p^{j*}(t) = 0$ , and  $(x_i^*(t), -x_j^*(t))$  increases along the curve  $\mathcal{C}(x_0)$ , converging to the stationary point

$$\bar{x} = (\bar{x}_i, \bar{x}_j) = \left( \frac{1 - \sqrt{1 - 4x_{i0}x_{j0}}}{2}, \frac{1 + \sqrt{1 - 4x_{i0}x_{j0}}}{2} \right).$$

- (iv) Plot a typical Nash-equilibrium state-control trajectory.
- (v) Provide an intuitive interpretation of the Nash-equilibrium strategy profile of  $\Gamma(x_0)$  determined earlier, and discuss the corresponding managerial conclusions. What features of the game are not realistic?

**Problem 3.3 (Screening)** Assume that you are the product manager for a company that produces digital cameras. You have identified two consumer types  $\theta \in \Theta = \{\theta_L, \theta_H\}$ , "amateurs" ( $\theta_L$ ) and "professionals" ( $\theta_H$ ), where  $\theta_H > \theta_L > 0$ . Based on the results of a detailed survey of the two groups you find that the choice behavior of a type- $\theta$  consumer can be represented approximately by the utility function

$$U(t, x, \theta) = \theta(1 - (1 - x)^2) / 2 - t,$$

<sup>1</sup>It is without loss of generality to assume that  $p(t) \in [0, P]^2$ , where  $P > 0$  can be interpreted as a (sufficiently large) maximum willingness to pay.

where  $t$  is the price of a camera and  $x$  is an internal (scalar) ‘quality index’ that you have developed, which orders the different camera models of the company. A consumer’s utility is zero if he does not buy. Assume that the production cost of a digital camera of quality  $x$  is  $C(x) = cx$ , where  $c \in (0, 1)$ . The survey also showed that the proportion of professionals among all consumers is equal to  $\mu \in (0, 1)$ .

- (i) If your company has production capacity for only a single camera type, which can only be sold at a single price, determine the profit-maximizing price and quality,  $(t^m, x^m)$ , of that product. Under what conditions can you avoid ‘shutdown,’ so that both amateurs and professionals would end up buying this product? What are the company’s profits,  $\Pi^m$ ?
- (ii) If you could perfectly distinguish amateurs from professionals, what would be the profit-maximizing menu of products,  $\{(\hat{t}_i, \hat{x}_i)\}_{i \in \{L, H\}}$ , to offer? Determine the associated *first-best* level of profits,  $\hat{\Pi}$ .
- (iii) If you cannot distinguish between consumer types, what is the optimal *second-best* menu of products,  $\{(t_i^*, x_i^*)\}_{i \in \{L, H\}}$ ? Determine your company’s second-best profits  $\Pi^*$  in that case.
- (iv) Determine the optimal nonlinear menu of products,

$$\{(t^*(\theta), x^*(\theta))\}_{\theta \in \Theta},$$

for the case where  $\Theta = [0, 1]$  and all types are equally likely.